



**UNIVERSITY
OF LONDON**

COLLEGIATE COUNCIL

Friday, 16 February 2018 at 8.30 am
LG Meet 3, Senate House

MINUTES

- PRESENT** Professor Edward Byrne (KCL) (the Deputy Vice-Chancellor) (Deputy Chair)
The Baroness Amos of Brondesbury (SOAS)
Professor Michael Arthur (UCL)
Professor Colin Bailey (QMUL)
Professor David Bolton (City) (alternate)
Professor Maria Delgado (RCSSD) (alternate)
Professor Antony Eastmond (CIA) (alternate)
Professor Jonathan Freeman-Attwood (RAM)
Martin Grundy (HC) (alternate)
Professor Jenny Higham (SGUL)
Patrick Loughrey (GC)
Craig O'Callaghan (UoLW) (alternate)
Dr Barbara Pittam (ICR) (alternate)
Professor Rick Rylance (SAS)
Dame Minouche Shafik (LSE)
- APOLOGIES** Professor Sir Adrian Smith (the Vice-Chancellor) (Chair)
Professor Sir Paul Curran (City)
Professor Gavin Henderson (RCSSD)
Professor David Latchman (Bbk)
Professor Paul Layzell (RHUL)
François Ortalo-Magné (LBS)
Professor Claire Ozanne (HC)
Professor Baron Peter Piot (LSHTM)
Professor Stuart Reid (RVC)
Dr Mary Stiasny (UoLW)
Professor Deborah Swallow (CIA)
Professor Paul Workman (ICR)
- INVITED** Maureen Boylan (University Consultant) (by telephone)
Sir Richard Dearlove (Chair of the University's Board of Trustees)
- IN ATTENDANCE** Kenneth Cheung (Secretary)
Dr Ghazwa Alwani-Starr (Director of Property and Facilities Management)
Chris Cobb (Pro Vice-Chancellor (Operations) and Chief Operating Officer)
Kim Frost (University Secretary)
Andrew Murphy (Chief Financial Officer)

Welcome

- 2368 The Collegiate Council noted that, in the absence of the Chair, the Deputy Vice-Chancellor, who was also the Deputy Chair, would chair the meeting.
- 2369 On behalf of the Collegiate Council, the Deputy Vice-Chancellor welcomed Sir Richard Dearlove, the Chair of the University's Board of Trustees, and Maureen Boylan, the University Consultant, both of whom had been invited to attend the meeting.

Minutes of the Previous Meeting on 8 December 2017

- 2370 The Collegiate Council confirmed the Minutes of the previous meeting as an accurate record.

Matters Arising

- 2371 Members received a report by the Secretary on the matters arising since the previous meeting (Report CC693).
- 2372 Members noted that the Board of Trustees, at its meeting on 31 January 2018, had agreed with the Collegiate Council's recommendation, made at its previous meeting, on the proposal to grant an extension to the exercise of the Degree Awarding Powers of Goldsmiths College.

Vice-Chancellor's Report

- 2373 The Collegiate Council considered the Vice-Chancellor's Report (Confidential Report CC694).
- 2374 Members noted that the University Secretary and Director of Human Resources, Kim Frost, would retire at the end of July 2018, and that an update on the appointment of his successor would be provided as soon as practicable.

Appointing the Next Vice-Chancellor

- 2375 The Collegiate Council considered, in confidence, a presentation by the Pro Vice-Chancellor (Operations) and Chief Operating Officer ('Pro Vice-Chancellor (Operations)') with regard to the work to appoint the next Vice-Chancellor.
- 2376 The Collegiate Council congratulated Professor Sir Adrian Smith on the recent news of his appointment as the Director of The Alan Turing Institute; members were informed that he would stand down as the Vice-Chancellor at the end of August 2018 to take up the post.
- 2377 Members noted that the process for the appointment of the next Vice-Chancellor was set out under Ordinance 13.
- 2378 In view of the strengths of the University within the context of the changing higher education landscape over the medium term, the Pro Vice-Chancellor (Operations) outlined a number of opportunities and challenges, and the

priorities ahead, for the new Vice-Chancellor. Members made some comments, in confidence, in response to the presentation, which the Chair of the University's Board of Trustees would take into consideration in the work to appoint the next Vice-Chancellor.

[CCM 2379 is considered exempt from disclosure in accordance with Part II of the Freedom of Information Act 2000]

2380 The Collegiate Council would be provided with further updates on this area of work as soon as practicable.

University of London Bill and University Title

2381 The Collegiate Council considered a report by the University Consultant with regard to an update on the University of London Bill and university title (Confidential Report CC695).

[CCMM 2382-2388 are considered exempt from disclosure in accordance with Part II of the Freedom of Information Act 2000]

University Finance Report

2389 The Collegiate Council received a report by the Chief Financial Officer with regard to the University financial performance covering the five-month period to 31 December 2017 (Confidential Report CC696 and Confidential Appendix CC696A).

2390 Members noted that the University's continuing operations showed a £0.8M deficit for the five-month period to 31 December 2017, compared with a budgeted deficit of £2.2M, which resulted in a favourable variance of £1.4M. It was noted that the cash position at the end of December 2017 was £55.4M, which represented an increase on the 2016-17 year-end position of £51.7M, and was in line with the normal seasonal trend of significant cash receipts at this time of year from the Halls of Residence and the University of London Worldwide.

Estates Matters

2391 The Collegiate Council received a report by the Director of Property and Facilities Management with regard to a number of Estates matters (Confidential Report CC697).

2392 Further to the details provided in the report, members were informed that, on 13 February 2018, the University and UCL had agreed the final terms for UCL to take up the space available at 31 Leigh Street, which was on the ground floor on the south side of The Garden Halls student accommodation block.

2393 Members were informed of recent progress with regard to the potential development of an Intercollegiate Teaching Block on the vacant north-east area of Senate House. The Director of Property and Facilities Management reported that she was in discussions with the Estate Directors of the Bloomsbury Member Institutions on the options for the development, and

invited other Member Institutions interested in these plans to contact her, in confidence, to discuss this matter further.

Annual Services Statement for 2016-17 – All Member Institutions

- 2394 The Collegiate Council noted a report by the Pro Vice-Chancellor (Operations) with regard to the 2016-17 Annual Services Statement covering all Member Institutions (Report CC698 and Appendix CC698A).
- 2395 Members noted that, in early 2018, Member Institutions had received bespoke statements covering the specific services provided to the respective Member Institution by the University in 2016-17, and that these statements had also been circulated, for information, to the members of the Board of Trustees.

Award of Degrees and Diplomas

- 2396 Members noted a report by the University Secretary with regard to recent awards of degrees and diplomas (Report CC699).

Action Taken Under Delegated Authority

- 2397 Members noted a report by the Secretary with regard to recent actions taken by the Vice-Chancellor under delegated authority (Report CC700).

Confirmed Confidential Minutes of the Board of Trustees Meeting on 27 November 2017

- 2398 Members noted the Confirmed Confidential Minutes of the Board of Trustees meeting held on 27 November 2017 (Confidential Report CC701).

Dates of Future Meetings

- 2399 Members noted the dates of future meetings as follows (all on Fridays commencing at 8.30 am, with breakfast served at 8.00 am):

2017-18

4 May 2018; and
6 July 2018.

2018-19

28 September 2018;
7 December 2018;
15 February 2019;
3 May 2019; and
5 July 2019.

2019-20

27 September 2019;
6 December 2019;
21 February 2020;
1 May 2020; and
3 July 2020.