



**UNIVERSITY
OF LONDON**

COLLEGIATE COUNCIL

Friday, 6 October 2017 at 8.30 am
The Court Room, Senate House

MINUTES

PRESENT

Professor Sir Adrian Smith (the Vice-Chancellor) (Chair)
The Baroness Amos of Brondesbury (SOAS)
Professor Michael Arthur (UCL)
Professor Colin Bailey (QMUL)
Professor Edward Byrne (KCL)
Professor Jonathan Freeman-Attwood (RAM)
Professor Gavin Henderson (RCSSD)
Professor Jenny Higham (SGUL)
Professor Paul Layzell (RHUL)
Patrick Loughrey (GC)
François Ortalo-Magné (LBS)
Lucinda Parr (LSHTM) (alternate)
Dr Barbara Pittam (ICR) (alternate)
Professor Stuart Reid (RVC)
Professor Rick Rylance (SAS)
Dame Minouche Shafik (LSE)
Dr Mary Stiasny (UoLIA)

APOLOGIES

Professor Sir Paul Curran (City)
Professor David Latchman (Bbk)
Professor Claire Ozanne (HC)
Professor Baron Peter Piot (LSHTM)
Professor Deborah Swallow (CIA)
Professor Paul Workman (ICR)

IN ATTENDANCE

Kenneth Cheung (Secretary)
Dr Ghazwa Alwani-Starr (Director of Property and Facilities Management)
Chris Cobb (Pro Vice-Chancellor (Operations) and Chief Operating Officer)
Kim Frost (University Secretary)
Andrew Murphy (Chief Financial Officer)

Welcome

- 2291 On behalf of the Collegiate Council, the Chair welcomed the following members to their first meeting:
- (i) Professor Colin Bailey, the President and Principal of Queen Mary University of London.
 - (ii) François Ortalo-Magné, the Dean of the London Business School.
 - (iii) Professor Rick Rylance, the Pro Vice-Chancellor (Research) & Dean & Chief Executive of the School of Advanced Study (SAS).
 - (iv) Dame Minouche Shafik, the Director of the London School of Economics and Political Science.

Functions and Membership of the Collegiate Council

- 2292 Members noted a report by the Secretary on the Functions and membership of the Collegiate Council (Report CC664).

Minutes of the Previous Meeting on 7 July 2017

- 2293 The Collegiate Council confirmed the Minutes of the previous meeting as an accurate record.

Matters Arising

- 2294 The Collegiate Council received a report by the Secretary on the matters arising since its previous meeting (Confidential Report CC665).

[CCM 2295 is considered exempt from disclosure in accordance with Part II of the Freedom of Information Act 2000]

Vice-Chancellor's Report

- 2296 The Collegiate Council considered the Vice-Chancellor's Report (Confidential Report CC666). Further to the information provided in the report, members discussed the following matters in more detail:

Invitation to Member Institutions to Engage with the University of London Institute in Paris (ULIP) on Closer Working Opportunities

- 2297 Further to the action agreed at the Board of Trustees meeting on 19 July 2017, the Pro Vice-Chancellor (International) and Chief Executive of the International Programmes ('Pro Vice-Chancellor (International)') invited Member Institutions to explore, informally in the first instance following the meeting, possible collaborative opportunities with the ULIP. It was noted that, following the outcome of the EU Referendum in June 2016, the Institute was keen to take advantage of the resulting situation, and that it was thought that

some departments and staff at some Member Institutions could benefit from a close involvement or collaboration with the ULIP.

Renaming of Duncan House

- 2298 Members were informed that the suggestion that Duncan House, which was being redeveloped into a Hall of Residence for occupation in 2019-20, should be named as the Eleanor Grove and Rosa Morison Hall, would be revisited in light of the advice received by the University on 3 October 2017 from the local authority. It was reported that the use of the word 'Grove' as part of the name of the Hall could confuse the emergency services if they were called to the site. Members were informed that a variation of the suggested name for the Hall was the Eleanor Rosa House. An update would be provided to members in due course.

Review of the University's Facilities Management Contract

- 2299 It was noted that a number of Member Institutions had recently reviewed their respective facilities management arrangements and that some Member Institutions had decided to bring the workers in these areas back under their direct employment. The Collegiate Council took the view that the University and each Member Institution should determine the most appropriate facilities management arrangements for their own properties.

Holocaust Learning Centre

- 2300 Members were informed that the Holocaust Memorial jury panel had met in September 2017 to decide on the appointment of the design team and that an announcement was imminent. It was also understood that the work to recruit a Director for the Centre was in progress, and that the discussions on content were likely to commence when the Director was appointed. It was reported that the SAS was continuing to closely monitor these developments so that contact could be made with the new Director early on, with a view to arranging a meeting between the Director and key staff working in the area at the University and its Member Institutions, in particular, at Royal Holloway, University of London and UCL.

UK Government Policy on Higher Education, and Its Negotiations with the EU

- 2301 Members discussed the UK Government's direction of travel in relation to higher education policy, as well as its negotiations in relation to leaving the EU and their impact on higher education institutions (HEIs).

[CCM 2302-2305 are considered exempt from disclosure in accordance with Part II of the Freedom of Information Act 2000]

Survey of Member Institutions' Investment Policies

- 2306 The Collegiate Council considered a report by the Chief Financial Officer with regard to a survey recently carried out in relation to Member Institutions' investment policies (Confidential Report CC668).
- 2307 Members noted, in detail, the outcome of a survey on investment policies based on the responses received from 14 of the 18 Member Institutions. It was reported that the themes were similar to those observed when the survey had been previously carried out in 2014, although the number of Member Institutions with no ethical restrictions had reduced from three to one. It was also noted that the specific exclusions were very similar to the previous survey results, except that five Member Institutions had introduced some restrictions on investments in fossil fuels. The Collegiate Council noted the various approaches adopted, and took the view that the University and each Member Institution should determine the most appropriate policy for their own investments.

Estates Matters

- 2308 The Collegiate Council received a report by the Director of Property and Facilities Management with regard to a number of Estates matters (Confidential Report CC669 and Appendix CC669A). Further to the information provided in the report, members discussed the following matters:

Accommodation Working Group (AWG)

[CCM 2309-2311 are considered exempt from disclosure in accordance with Part II of the Freedom of Information Act 2000]

Statement on the Fire Safety Arrangements for the University's Student Accommodation Buildings

- 2312 Following the tragic fire incident at Grenfell Tower in north Kensington, London on 14 June 2017, the Director of Property and Facilities Management confirmed that the University had none of the cladding that was thought to have contributed to the devastating fire in Grenfell Tower. Members noted that, on 18 July 2017, the University had circulated to members of the Audit and Risk Assurance, Estates and Safety Committees a statement on the fire safety arrangements for the University's student accommodation buildings. Members noted the statement attached as Appendix CC669A, which would also be presented to the Board of Trustees at its next meeting on 18 October 2017.

University Finance Report

- 2313 The Collegiate Council received a report by the Chief Financial Officer with regard to the University financial performance covering the ten-month period to 31 May 2017 (Confidential Report CC670 and Confidential Appendix CC670A).

2314 It was noted that the University was in deficit by £5.8M on its continuing operations for the ten months to 31 May 2017, which was slightly better than the budgeted deficit of £5.9M. The Chief Financial Officer reported that the year-end figures were currently being finalised and were indicating that the deficit for the full year would be reduced over the final two months, but was likely to be slightly worse than the budgeted deficit of £3.5M for 2016-17.

Review of Delegated Functions

2315 Members considered a report by the Secretary on a periodic review of the functions delegated by the Collegiate Council (Report CC671).

2316 The Collegiate Council considered the latest periodic review, which recommended that there should be no changes on this occasion, and agreed that it was content with the standing functions that it had already delegated to:

(i) its Boards and Committees, which were set out under Ordinances 6 and 11 for: (a) the Board of the SAS; (b) the Board of the ULIP; (c) the Board of the University of London International Academy; (d) the Senate House Library Board; (e) the Academic Quality Assurance Committee; and (f) the Honorary Degrees and Fellowships Committee; and

(ii) members of the University's staff, namely, the Vice-Chancellor.

AGREED:

2317 The Collegiate Council was content with the standing functions delegated to:

(i) its Boards and Committees (detailed at paragraphs 2-3 of Report CC671).

(ii) members of the University's staff (detailed at paragraph 4 of Report CC671).

Heythrop College – Update

2318 The Collegiate Council noted a report by a Consultant to the University, Maureen Boylan, with regard to the work on the orderly closure of Heythrop College in 2018 (Report CC672).

Membership of the Boards and Committees of the Collegiate Council for 2017-18

2319 The Collegiate Council noted a report by the Secretary with regard to the Membership of the Boards and Committees of the Collegiate Council for 2017-18 (Report CC673).

Action Taken Under Delegated Authority

- 2320 The Collegiate Council noted a report by the Secretary with regard to recent actions taken by the Vice-Chancellor under delegated authority (Report CC674).

Confirmed Confidential Minutes of the Board of Trustees Meeting on 24 May 2017

- 2321 Members noted the Confirmed Confidential Minutes of the Board of Trustees meeting held on 24 May 2017 (Confidential Report CC675).

Unconfirmed Confidential Minutes of the Board of Trustees Meeting on 19 July 2017

- 2322 Members noted the Unconfirmed Confidential Minutes of the Board of Trustees meeting held on 19 July 2017 (Confidential Report CC676).

Dates of Future Meetings

- 2323 Members noted the dates of future meetings as follows (all on Fridays commencing at 8.30 am, with breakfast served at 8.00 am):

2017-18

8 December 2017
16 February 2018
4 May 2018
6 July 2018

2018-19

28 September 2018
7 December 2018
15 February 2019
3 May 2019
5 July 2019

2019-20

27 September 2019
6 December 2019
21 February 2020
1 May 2020
3 July 2020

Any Other Business

University Operating Plan for 2017-18

- 2324 The Collegiate Council received and noted the University's Operating Plan for 2017-18, which was tabled as Report CC677.